



Education Report: Ministry of Education 2020/21 Fourth Quarter Education Work Programme 2021 Report

То:	Hon Chris Hipkins, Ministe	on Chris Hipkins, Minister of Education					
Date:	29 September 2021	Priority:	Low				
Security Level:	In Confidence	METIS No:	1266763				
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Messaging seen by Communications team:	No	Round Robin:	Νο				

Purpose of Report

The purpose of this paper is to provide the first report against the Education Work Programme (EWP) 2021 for the period between 1 April and 30 June 2021 and an initial concept of a highlevel forward-looking Implementation View of programme timelines. This report fulfils your request for time-driven progress reporting on all initiatives, similar to the COVID-19 Response and Recovery (CRRF) monthly reports and the high-level EWP 2018 reporting. Your Office has advised that this report will need to be tabled at the agency meeting quarterly.

Summary

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- 1 The EWP is focused on shaping an equitable and excellent education system through achieving Government's five Strategic Objectives and building Ministry capability to lead the transformation of the education system.
- 2 During the EWP and Budget strategy sessions on 15 and 22 September 2021, respectively, there was agreement on the work programme priorities that were to progress and those that should be deferred over a longer timeframe. Initiatives to support equity; pay parity; workforce; attendance, engagement and wellbeing; and measuring outcomes for learners will be the highest priorities over the coming years.
 - The attached **2020/21 Fourth Quarter EWP 2021 Report (Annex 1)** demonstrates the progress and insights towards achieving the five objectives through delivering the EWP priorities.
 - The attached initial concept of the **EWP 2021 Implementation View (Annex 2)** provides a high-level forward-looking view of implementation timelines and sector impacts. This demonstrates what can be expected from EWP initiatives until December 2021 and consolidates progress milestones towards achieving the intended strategic objectives. In the future, the view will also demonstrate programme interdependencies.
- 5 The successful implementation of key EWP 2021 initiatives over the next year will be affected by **pressing issues (paragraph 11 refers)**, such as managing capacity constraints, building strong relationships with whānau, and improving literacy and numeracy within a context of COVID-19, and the resulting financial environment.

- 6 The successful delivery of EWP initiatives will collectively impact the education system by 2024 through improving learner attendance and engagement, improving literacy and numeracy, supporting ākonga and whānau, and strengthening diversity and inclusion.
- 7 **Discussion topics** at the agency meeting could include initiatives that require your consideration and complex initiatives (paragraph 9 refers).

Recommended Actions

The Ministry of Education recommends you:

a. **note** the attached 2020/21 Fourth Quarter EWP 2021 Report (Annex 1), which provides a report on the progress towards Government's strategic objectives for education and the EWP 2021 priorities

Noted

b. note the attached initial concept of a 2020/21 EWP 2021 Implementation View (Annex 2), which provides a high-level forward view of future implementation timelines and impacts in the education sector

Noted

c. forward the report to your Associate Ministers of Education for their information



d. **release** this briefing once it has been considered by you, with Annexes 1 and 2 withheld as appropriate.



Tom Dibley Acting Deputy Secretary Strategy, Planning and Governance

29/09/2021

Hon Chris Hipkins Minister of Education

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Background

- 1 This report provides a record of progress towards the priorities of the EWP 2021 for the fourth quarter of 2020/21, based on information accurate as of 30 June 2021, and highlights any key issues for discussion. The report also identifies whether the programmes have been funded through Budget 2021.
- 2 Please note that:
 - a. this report is in a transitional template that will be improved with your feedback
 - b. the CRRF items are shaded in grey as they have been previously reported in the June 2021 monthly report (METIS 1264865 refers)
 - c. this report does not include actual expenditures for the 2020/21 financial year because the Ministry is establishing the systems to report on this in the future. The next report will provide financial expenditures.
- 3 Typically, we would have provided you with a quarterly update on Ministry financial and non-financial performance measure reporting against agreed 2020/21 Budget standards in August 2021. This was deferred given you were provided the draft Annual Report to review in September 2021 with financial and performance measure results.
- 4 Copies of the quarterly report are usually submitted to Select Committee as part of the Annual Review process. It is intended that this document is proactively released.
- 5 The initial concept of the high-level forward-looking EWP 2021 Implementation View provides a view of the work programme's implementation timelines and sector impacts. This will enable the coordination of changes across the education system.

Quarterly Performance Results and Implementation View Concept

- 6 The EWP and Budget Strategy Sessions and supporting discussions have helped to reframe the attached 2020/21 Fourth Quarter EWP 2021 Report (Annex 1) on the priorities that are underway, including equity; pay parity; workforce; attendance, engagement and wellbeing; and measuring learner outcomes. The report demonstrates the progress and insights towards how the Ministry has achieved the five objectives through delivering the EWP priorities between 1 April and 30 June 2021.
- 7 This report includes an early concept of a high-level forward-looking Implementation View of programme timelines (Annex 2 refers). Future iterations will refine regionallyled programme milestones, update delivery benchmarks and reflect your feedback.

Key Insights

Past highlights 8 The focus

- The focus for this Government term is implementing previously established plans. Annex 1 indicates accordingly that most EWP priorities are being implemented. There are initiatives in the development phase that need to progress, such as the Reforms of Tomorrow's Schools and Vocational Education, which is expected at this stage. The Ministry is on track to deliver the priority programmes by 2024 as anticipated.
- 9 The following initiatives require your consideration:
 - a. Initiatives requiring your decision at Cabinet:
 - 16. The Reform of Vocational Education: *Unified funding system* remains on target to provide Cabinet with decisions in November 2021.
 - b. Initiatives facing complexity for you to note:

- 11. Supporting Māori learners and Te Reo Māori Post COVID-19:
 - a. *Te Ahu o te Reo Māori*: Complex procurement and contracting with multiple education suppliers were finalised in May 2021, three months longer than planned, delaying the programme to early 2021/22.
 - b. *Te Kawa Matakura:* Discussions with Te Tauihu o Ngā Wānanga about the expansion of Te Kawa Matakura are postponed while working with Te Taumata Whakahaere | Governance Group Te Tai Tokerau.
 - c. *Kura Whānau Reo:* Kura Whānau Reo was on hold until after the discussions with Te Tauihu o Ngā Wānanga concluded.
 - d. *Whānau Engagement Fund:* All regions are engaged with iwi, but the low-trust environment may prohibit strengthening iwi partnerships.

Future foresights

- 10 Between July and December 2021, schools and kura are most impacted by EWP programmes. They have recently been engaged to review and design a significant number of changes and are now involved in transition activities while simultaneously participating in more engagements on future changes. At this time, implementation of changes are clustered at the ends of Terms 3 and 4, 2021. Navigating around the sector's capacity constraints will be crucial to these programmes' success.
- 11 In addition, there are several pressing issues that will demand the Ministry's attention and add complexity to progressing the EWP 2021, including giving effect to **Te Tiriti o Waitangi**, resolving **teacher supply challenges and collective employment agreement negotiations**, and addressing new **challenges created by COVID-19**. Leadership Team and programme leads will address these pressing issues through project management processes, flagging significant risks in future reports, and discussing complexity during Ministerial Agency meetings.

Next Steps

- 12 You may wish to discuss this report at a forthcoming Ministerial Agency meeting.
- 13 Future quarterly EWP reports will include incremental improvements in reporting on sector impact, outcomes achieved and expenditures, while focusing on student and whānau voice and frontline perspective. Reports will also align with agreed priorities in the 2021/22 Output Plan and the upcoming Ministry Statement of Intent 2021-26.
- 14 The Implementation View will continue to be refined based on updated delivery benchmarks to share the implementation information more consistently. In the future, the view will also demonstrate scheduling and programme interdependencies.

Proactive Release

We recommend that this Briefing is proactively released as per your expectation that information be released as soon as possible. Any information which may need to be withheld will be done in line with the provisions of the Official Information Act 1982.

Annex

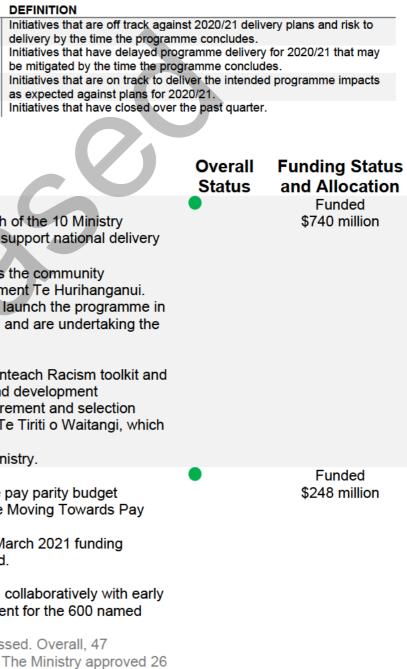
- Annex 1: Ministry of Education 2020/21 Fourth Quarter Education Work Programme 2021 and CRRF Initiatives Report
- Annex 2: Ministry of Education 2020/21 Education Work Programme 2021 Implementation View

Funding Allocated from B

ves Status	CLOSED Initiatives that have close
	020/21 and 2024/25, including outyears, baseline funding and previous budgets Fourth Quarter Progress 1 April to 30 June 2021
EWP 2021 Initiative	Information as at 30 June 2021 Quarterly report
1. Ka Hikitia - Ka Hāpaitia and Tau Mai Te Reo	Twelve expert te reo Māori providers were contracted to deliver Te Ahu o te Reo Māori in each of the 10 Ministry regions. This included preparing communications and implementing registration processes to support national deliver in the next financial year. In this quarter, Te Hurihanganui kaupapa was launched in Nelson and Manurewa. This means the community implementation partner is now working closely with five of the six target communities to implement Te Hurihanganui. The Ministry is in the early engagement process with the sixth community, who is expected to launch the programme the next financial year. The kaiaromatawai community co-researchers have been onboarded and are undertaking to required training.
	To support system-wide shifts, the Ministry worked with the Teaching Council to ensure the Unteach Racism toolkit Te Hurihanganui are aligned and worked with the cultural capabilities professional learning and development workstream to embed the kaupapa Māori and critical consciousness pou pillar into the procurement and selection process. It has also started developing guidance to support Boards of Trustees give effect to Te Tiriti o Waitangi, wh is expected to be available in the next financial year. A working group is being established to embed the collective Ka Hikitia kaupapa within the Ministry.
2. The Early Learning Action Plan	
2019-2029, with a focus on pay parity	The Education and Training (Grants – Budget Measures) Amendment Bill, which supports the pay parity budget initiative, was introduced in May 2021 and received Royal Assent in July 2021. In addition, the Moving Towards Pay Parity in Early Learning initiative was announced in May 2021. The reinstated 100% certificated funding band came into force on 1 January 2021. As at the March 2021 funding payment, 56% of kindergartens and 10% of education and care services qualified for this band.
	The final Teacher Aide Career Pathways report is with the Accord, and the Ministry is working collaboratively with earning employer associations to develop a draft Multi-Employer Pay Equity process agreement for the 600 named employers in the Teachers Pay Equity Claim. The Early Learning Sustainability Fund has now closed, and all applications have been processed. Overall, 47 applications, collectively valued at \$3.3 million, were received across two rounds of funding. The Ministry approved applications, valued at \$1.2 million, with a median value of \$0.04 million per application.
	Tranche 1 consultations occurred between December 2020 and February 2021. In June 2021, Cabinet agreed to changes to regulations resulting from the Tranche 1 Early Learning Regulatory Review consultations, including a cancellation pathway for services cycling on- and off-provisional licences. This means the Ministry proposed amendi the regulations to give the Secretary the power to cancel a licence based on a service provider's provisional licence history for that service.

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1 April to 30 June 2021 Phase EWP 2021 Initiative Information as at 30 June 2021 Quarterly report Q0 3. CRRF: Increasing Wellbeing and Mental Health Support to This initiative has spent \$64.1 million as of 30 June 2021. Learners and Education This guarter, the Urgent Response Fund allocated the remaining \$5.6 million of the \$50 million fund, supporting an Workforce additional 45,629 learners. Regional Directors of Education worked with regional advisory groups to manage the remainder of their funding allocations. Notably, in one application, the Fund enabled regional decision makers to collaborate with local iwi to identify and decide on supports that are tailored for Maori learners. The distribution of the Fund also recognised that cultural wellbeing needs were impacting akonga attendance and learning engagement. Applications categorised as "cultural wellbeing to support attendance" directly supported learners in school, kura and early learning services me ngā kōhanga reo to provide cultural approaches to support attendance, wellbeing and learning opportunities. For example, a school in the Waikato region saw increased anxiety and reduced resilience resulting from COVID-19. The school used the fund to hire a representative from the local iwi to work with a Learners with their whānau are at the centre: group of ākonga. The representative used a te ao Māori approach to support ākonga to build up mana through Te Tama Toa initiative, and hauora | wellbeing through a Te Whare Tapa Wha model. There has been an increase in the percentage of Māori learners at schools and kura supported by approved Urgent Response Fund applications over time. The Ministry will be undertaking further work to understand the impact of the fund on Maori learners. This programme was completed on 30 June 2021. The Strengthening Mental Health Services for Tertiary Students initiative has signed a contract with Te Pūkenga | New Zealand Institute of Skills and Technology (NZIST) for the full allocation of \$1.6 million in 2020/21. Te Pūkenga | NZIST has completed an assessment process with their subsidiaries and the Ministry of Health has agreed to an implementation plan. Additional student wellbeing services will be contracted in two of their subsidiaries by the end of July 2021. The remainder of the subsidiaries are undertaking service assessment and design. The Ministry of Health continues to engage with wananga regarding how best to address the mental health and wellbeing needs of their learners and has begun discussions with Universities New Zealand. The \$4.4 million funding for providing guidance counselling in large secondary schools has been fully spent through the secondary school staffing entitlement. The funding has enabled 215 Secondary schools with over 450 secondary students to receive an additional staffing entitlement of 0.4 FTE in 2021 to enable them to provide additional guidance counsellor services. This programme was completed in May 2021. The Guidance Counselling in Primary and Small Secondary Schools initiative shared an \$11.0 million allocation with the closed \$4.4 million Guidance Counselling in Large Secondary Schools initiative. There is an underspend of \$2.8 million due to the additional time needed to evaluate RFP responses and to select the regions and schools to be invited to participate in the programme. This underspend is being returned to the centre. This is a material underspend. All nine contracts with providers for the Guidance Counselling in Primary and Small Secondary Schools initiative have been signed, covering provision for 102 schools across eight regions. School delivery plans are being developed. The counselling service will begin to be delivered in Term 3, 2021. Once the contracts have been finalised, the Ministry will directly source providers for the remaining 32 schools that are not covered by the signed contracts. There is an underspend of \$2.8 million for this initiative due to the additional time needed to evaluate RFP responses. select the regions and schools to be invited to participate, and finalise contracts with providers. 9(2)(g)(i)

Initiatives that are off track against 2020/21 delivery plans and risk to delivery by the time the programme concludes. Initiatives that have delayed programme delivery for 2020/21 that may be mitigated by the time the programme concludes. Initiatives that are on track to deliver the intended programme impacts as expected against plans for 2020/21. Initiatives that have closed over the past quarter.



Funding Status and Allocation Funded \$101 million

Funding Allocated from Budget 2021 for expenditures between 2020/21 and 2024/25, including outyears, baseline funding and previous budgets

inaing Al	liocated from	n Budget 2021 for expenditures between 20.	Fourth Quarter Progress 1 April to 30 June 2021
	Phase	EWP 2021 Initiative	Information as at 30 June 2021 Quarterly report
			The Frontline Curriculum Support and Resources initiative has spent \$4.3 million against a budget of \$5.2 million resulting in an underspend of \$0.9 million due to delays in recruiting the Curriculum Lead roles.
			Following an initial slow recruitment of the Curriculum Leads, the Ministry has recruited 38 of the intended 40 role recruitment of outstanding roles progressing well. The Ministry has requested approval from the Treasury for an In-Principle Expense Transfer to transfer the under from the Auckland COVID-19 resurgence counselling and advice fund to the 2021/22 financial year. If successful transfer will increase the funding available for 2021/22 to \$7.8 million . The Accord Wellbeing sub-committee contwo proposals for a contestable fund to utilise the underspend, including how the fund might be implemented, with the approximation of the approximation.
ио			timelines, mechanisms, and target populations. The proposals were considered by the Accord Governance Grou August 2021. The Accord agreed with the recommendation to establish a regionally-focused fund. In addition, the Accord agreed to discontinue the development on the \$1.5 million wellbeing hub. The Accord's decisions have a been agreed by the Minister, with the Minister also agreeing to temporarily halting work on the fund until the impa- the current COVID-19 resurgence is better known. When the Minister took these decisions, he also agreed to a nationwide COVID-19-resurgence Employee Assistance Programme service for frontline staff in early learning, s and kura. This service will run initially for three months.
e centre: at the centre of education		 Reforms of curriculum, progress and achievement, and NCEA 	
i tre: 9 centre of edu	¢¢	a. Refresh the national curriculum	The Ministry has begun work with expert groups to refresh the overall framework of the New Zealand Curriculum will provide the shape for the future curriculum changes. To support testing, feedback and co-design processes throughout the refresh, the Ministry established a Curriculum Voices Group with a wide range of representatives have a particular focus on implementation and supporting wider engagement. Work has also begun to refresh the Sciences learning area, which includes the Aotearoa New Zealand's histories curriculum content.
at the ce n <i>u</i> are at the			Mock-up concepts have been designed for the New Zealand Curriculum Record of Learning functionality, which tested via engagements with ākonga, parents, whānau and teachers in 2022. The results of the engagement will facilitate the potential design and build requirements for the Record of Learning. Once built, it will provide a comprehensive tool to understand student progress, strengths and needs.
e <mark>arners at th</mark> u r whānau are	¢¢	 b. Ensure that Aotearoa New Zealand histories are taught in all schools and kura from 2022 	Public and sector consultation on the draft curriculum content was held between February and May 2021, resultin 4,523 responses. In addition, the draft curriculum content was tested across a range of year levels in schools and around the country, with feedback being received through 357 testing surveys. All the feedback was independen analysed during June 2021, and the Ministry will make changes to the draft histories content based on the feedb prior to seeking final approval from Cabinet. The Ministry is working with education, curriculum and history experiensure teachers have the necessary supports to help them deliver the new Aotearoa New Zealand's histories condition, five key themes have been identified that will assist in developing the final iteration of Te Takanga o te vertice.
Le earners with theii	¢¢	c. Implement the NCEA change programme	Sector consultation on NCEA Level 1 Phase 1 products closed in April 2021 as part of the Review of Achieveme Standards. In addition, the second Teacher Only Day, focusing on mana ōrite mō te mātauranga Māori, strength literacy and numeracy, te reo matatini me te pāngarau, was successfully held in May 2021.
7			Formal public engagement on the proposed NCEA subjects for New Zealand Curriculum (Levels 2 and 3) and Te Marautanga o Aotearoa (Levels 1 to 3) were held between June and August 2021. The public is encouraged to ta via survey, submissions, and hui.
			The Ministry is continuing its pilots of a new NCEA subject recognising Māori performing arts te ao haka, new te matatini me te pāngarau literacy and numeracy standards, and NCEA Level 1 English, science, religious studie visual arts.
	$\dot{\mathbf{D}}_{\mathbf{Q}}^{\mathbf{Q}}$	5. CRRF: NCEA Online: Transforming Assessment for Learners	The project has an end-of-year underspend of \$1.5 million , largely due to a delayed expenditure with an IT vence experiencing COVID-19-related capacity issues in India that reduced its capacity for NCEA Online improvements underspend will be used to fund the committed development work to complete the implementation of NCEA Online

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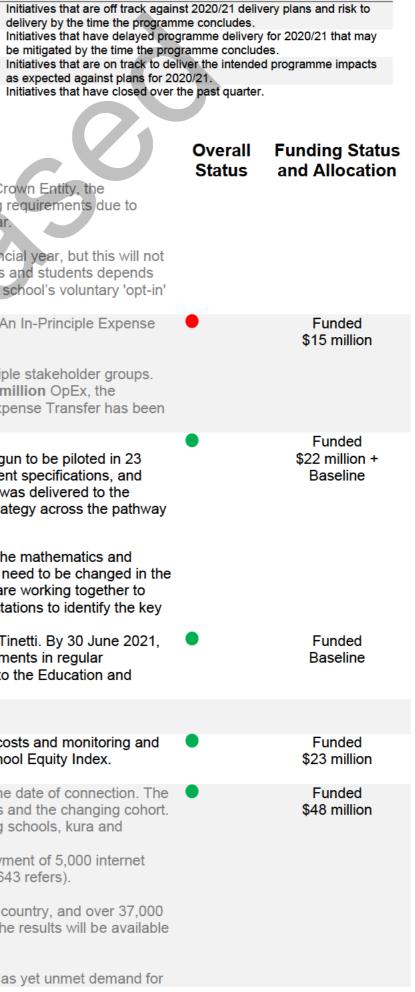
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endor ents. The Online,	•	Funded \$24 million

Funding Allocated from Budget 2021 for expenditures between 2020/21 and 2024/25, including outyears, baseline funding and previous budgets

	Phase	EWP 2021 Initiative	Fourth Quarter Progress 1 April to 30 June 2021 Information as at 30 June 2021 Quarterly report
			which will now be progressing in the 2021/22 financial year. As this funding is managed by a Crown Entity, the underspend will be managed through internal programme-retained reserves to smooth funding requirements due timing issues over the life of the project, which is scheduled to end in the 2022/23 financial year.
			The NCEA Online initiative is on-track. This development work will now take place in next financial year, but this v affect end-of-year digital exams. The eventual uptake of digital assessments across all schools and students dep on a range of factors, including equitable student access to devices, school connectivity, each school's voluntary decision, and the prevalence of digitally-enabled teaching and learning in the classroom.
at the	0¢	6. CRRF: Providing Digital Identity Required for Online Assessment and Learning	This initiative is currently reporting an underspend of \$1.1 million OpEx due to timing delays. An In-Principle Exp Transfer for the underspend has been submitted.
:entre: nau are at ation			This initiative has developed a single-stage business case and is currently engaging with multiple stakeholder grown while this has meant a delay for the 2020/21 financial year, leading to an underspend of \$1.1 million OpEx, the initiative's pilot is expected to be implemented within the next financial year. An In-Principle Expense Transfer has initiated for the underspend.
Learners at the centre: Learners with their whānau are centre of education	-Ď	 Develop a literacy strategy and mathematics (including numeracy strategy) 	The new NCEA standards for literacy and numeracy te reo matatini me te pāngarau have begun to be piloted in schools, kura, rumaki, and tertiary providers. This includes the release of standards, assessment specifications, a sample items. An overview of the NCEA changes and professional learning and development was delivered to the sector in the second May Teacher Only Day. The Ministry has also developed a supporting strategy across the particular from early learning through Year 13 and beyond.
		8. An Action Plan to improve student	The Ministry has commissioned independent advice from the Royal Society Te Apārangi on the mathematics an statistics strategy, the numeracy knowledge and skills learners need to know, and what would need to be change New Zealand Curriculum to achieve that knowledge. The Ministry, the sector and key groups are working together share and build on the findings from the initial sector engagement, their experience and expectations to identify the areas of focus to develop a strategy for te reo matatini and pāngarau teaching and learning. The draft Attendance Action Plan has been developed and discussed with Associate Minister Tinetti. By 30 June
omes al	Q _Q	attendance and engagement	the Ministry has identified the immediate-, medium-, and long-term actions to support improvements in regular attendance. In addition, the Ministry has completed its consultation on the proposed changes to the Education an Training Act to improve Teaching Council processes.
outco		Initiatives to tackle barriers to education success	
Access es and (reny lea	ϕ_{ϕ}°	 a. Implement an Equity index for schools and early learning services 	evaluation. The Minister is deciding on implementation and transition arrangements for the school Equity Index.
Barrier-Free Access Great education opportunities and outcomes are within reach for every learner	¢¢	b. Improve digital access to help address the digital divide in schools and kura (CRRF: Equitable Digital Access)	This funding initially enabled the Ministry to provide internet connections for six months from the date of connections have now been extended to 31 December 2021 to support household movements and the changing This programme's emphasis has been shifting from providing centralised support to supporting schools, kura and services to planning for a possible COVID-19 resurgence and resulting disruption. The project is progressing as planned. The overspend in the OpEx corresponds to the pre-payment of 5,000 internet subscriptions through to 31 December 2021, which was approved in the budget (METIS 1248643 refers). Over 45,000 internet connections have been allocated to households with learners across the country, and over 3 devices have been distributed to learners. The impact of this initiative is being evaluated and the results will be available.
Great e			for the Minister before 31 December 2021. The Ministry is reconnecting with the sector in a staged manner to capture any requested and as yet unmet dema



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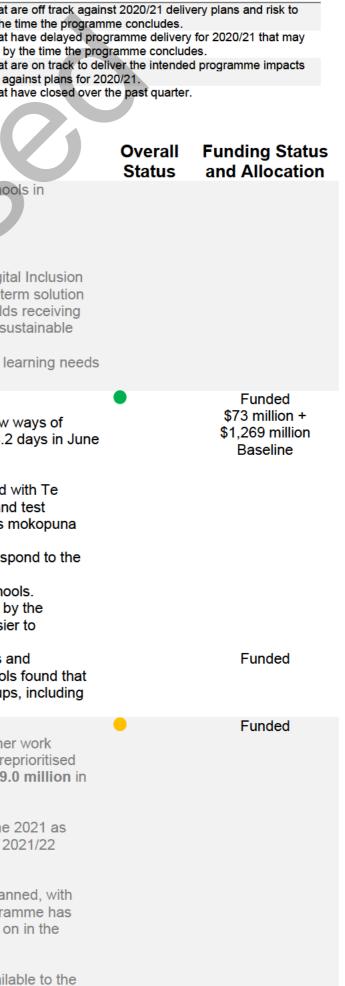
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Fourth Quarter Progress

	Phase	EWP 2021 Initiative	1 April to 30 June 2021 Information as at 30 June 2021 Quarterly report
			internet connections, with priority given to Year 9+ students. At this stage, the Ministry is working with schools in Auckland, Tai Tokerau, Waikato, and Bay of Plenty regions.
arner			The Ministry is working with the Department of Internal Affairs, which is leading the cross-government Digital Inclu advisory group, and the Ministry of Business, Innovation and Employment to develop a sustainable, long-term so to support digital inclusion in Aotearoa. This includes developing options to help transition those households rece internet connections after their connections expire in December 2021, as well as on developing ongoing, sustain digital equity initiatives for New Zealanders who are at risk of being digitally excluded. The Technology Support Fund of \$0.7 million was fully spent by end of June 2021 to meet the additional learning of ākonga whose learning was adversely affected by COVID-19.
for every le	¢¢	10. The Learning Support Action Plan 2025	Early intervention has been strengthened by delivering services in new ways. A major benefit of these new ways working is the reduced wait times for services; the national average wait time has been reduced from 104.2 days 2020 to 87.5 days in June 2021. However, demand continues to grow and will be monitored closely.
Barrier-Free Access Great education opportunities and outcomes are within reach for every learner			In addition, a contract for the Early Intervention: Te Kōhanga Reo – Learning Support Initiative was signed with T Kōhanga Reo National Trust in June 2021, and funding is being transferred to the Trust to develop, trial and test different models of learning support based on a te ao Māori perspective that supports inclusion and keeps mokop connected to the Kōhanga Reo community. The Ministry has provided professional learning and development to teachers to improve their ability to respond to needs of neurodiverse learners. The new Learning Support Coordinator role has added capacity to the provision of learning support in schools. Evaluation of the role has shown that teachers value the immediate support and credible advice provided by the Coordinators. Whānau in schools with Learning Support Coordinators also reported they are finding it easier to communicate with, and feel supported by, their child's school. The Ministry has started redesigning attendance service contracts to locate services closer to the schools and communities they serve. In a survey of the South Auckland pilot scheme, 94% of the 51 respondent schools foun the service was responsive to their needs, and 78% agreed that the service met the needs of priority groups, inclu- Māori and Pacific learners.
	¢¢.	11. CRRF: Supporting Māori Learners and Te Reo Māori Post COVID-19	Te Ahu o te Reo Māori was allocated \$30.6 million . Of these funds, \$11.6 million was reprioritised to other work programmes that support Māori learners (METIS 1236730 refers). The Ministry spent \$6.0 million of the repriorition funds and submitted an Expense and Capital Transfer for an additional \$2.5 million . Of the remaining \$19.0 million allocated funds, a \$15.0 million In-Principle Expense Transfer was submitted. Twelve contracts, valued at \$17.4 million , have been approved, and \$7.2 million was paid out by 30 June 2021 contracts were finalised with suppliers in May 2021. The remainder of the funding will be disbursed in the 2021/22 financial year. Complex procurement and contracting with multiple education suppliers took three months longer than planned, we contracts only finalised in May 2021. This means that the commencement of Te Ahu o te Reo Māori programme I been delayed to early 2021/22. The milestones towards the twelve contracts deliverables will be reported on in the
			2021/22 financial year. In May 2021, it was reported that \$4.4 million of the \$11.6 million reprioritised funds would be made available to



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Fourth Quarter Progress

Initiatives that are off track against 2020/21 delivery plans and risk to delivery by the time the programme concludes. Initiatives that have delayed programme delivery for 2020/21 that may be mitigated by the time the programme concludes. Initiatives that are on track to deliver the intended programme impacts as expected against plans for 2020/21. Initiatives that have closed over the past quarter.

Funding Allocated from Budget 2021 for expenditures between 2020/21 and 2024/25, including outyears, baseline funding and previous budgets

			1 April to 30 June 2021
	Phase	EWP 2021 Initiative	Information as at 30 June 2021 Quarterly report
Barrier-Free Access Great education opportunities and outcomes are within reach for every learner			three wananga should they wish to begin Te Ahu o te Reo Māori provision. There have been no new developmentis space. The Whanau Engagement Fund was allocated \$10.2 million. This is separated into \$8.2 million Non_Departments funding. The previous report did not reflect the \$2.0 million Departmental funding. The previous report did not reflect the \$2.0 million in Auckland to \$0.1 million Otago/Southalnd. The total value of all ten contracts is \$8.2 million. Progress reports for the Fund will be provide the most up-to-date information. All regions are actively engaged wind are working to do things differently. Putting this into practice is a work in progress for both invi and the Minis There is a delay in the development of Te Kawa Matakura due to the new direction of the programme being tes Tai Tokerau. Of the \$1.7 million allocated, \$0.9 million has been spent as of 30 June 2021. An In-Principle Ex Transfer of \$1.4 million allocated, \$0.9 million has been spent as of 30 June 2021. An In-Principle Ex Transfer of \$1.4 million allocated, \$0.9 million has been spent as of 30 June 2021. An In-Principle Ex Transfer of \$1.4 million allocated, \$0.9 million the expansion of Te Kawa Matakura and partnering with iwi out the programme to the regions have been potenced while the Ministry works with Te Taumata Whakha Governance Group Te Tai Tokerau. The parties will discuss the new direction of the programme and the potent implications moving forwad.

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Anne Four CRRI Funding

Quality teaching and leadership

				PHASE	DEFINITION	STATUS	DEFINITION		
					Policy	\varTheta RED	Initiatives that are off track again delivery by the time the program		very plans and risk to
nex	1:			-0	Design	e AMBER	Initiatives that have delayed pro be mitigated by the time the pro	gramme deliver	
		er Education Work Progra	amme 2021 and	¢°o	Implementation	GREEN	Initiatives that are on track to de	liver the intende	
		ves Status					as expected against plans for 20 Initiatives that have closed over		r.
			20/21 and 2024/25, including outyears, baseline funding and						
					r Progress			Overall	Funding Status
	Phase	EWP 2021 Initiative	Information as at 3		lune 2021 2021 Quarte	rlv report		Overall Status	Funding Status and Allocation
	¢¢	12. The Action Plan for Pacific Education 2020-2030 (CRRF: Targeted Support for Pacific Learners and Families (operating contingency))	The first phases of the Bilingual Education project are quantitative data collection, and analysis. The Ministry objectives in June 2021, and is currently planning for e	underwa / began t	ly, including prot ne development	olem definition,		•	Funded
		13. Reform of the Tomorrow's Schools System				0			
		a. A New Education Service	In June 2021, the Secretary for Education announced					•	Funded
and their whānau	Q _Q	Agency (Te Mahau)	referred to as an Education Service Agency, within a r The organisational design and leadership structure are locally responsive, integrated and accessible education this change is underway.	e intende	d to give effect t	o Cabinet deci	sions to provide a more		\$49 million
	¢¢	b. A national Curriculum Centre	In June 2021, the Secretary for Education announced would be officially established in October 2021, as par Agency, within a redesigned Te Tāhuhu o te Mātaurar curriculum, teaching expertise and evidence for the de and NCEA. Detailed planning with the sector is under wider organisational changes.	rt of Te N nga Min evelopme	lahau, formerly r istry of Educatio ent, support and	eferred to as t n. Te Poutāhū review of inclu	he Education Service will bring together sive curricula, assessment	•	Funded \$162 million
rience lor leaniels	-```@́`-	c. An independent mechanism for raising and resolving complaints, including supporting the use of restorative practice	Sections 216-236 of the Education and Training Act er resolving serious disputes that students and their whā funding required to implement these provisions was no	inau have	e been unable to	resolve with the		•	Not Funded
e me ame	-`Q́-	d. Strengthening the Māori medium education pathway	Tīrewa Ako learning progressions for tuhituhi, pānui, New Zealand Council for Educational Research with p implementation of Tīrewa Ako. These progressions ha Waharoa Ararau and are aligned to the refresh of Te N	oracticing ave been	kaiako in kura. integrated into t	The Ministry is he Te Tīrewa I	currently planning for the Mātai Tool, enhanced Te	•	Not Funded
Quality teaching and leadership make the differe	¢¢	14. Continued work to attract and develop a strong, culturally competent education workforce that is capable, supported, valued and connected, including through changes to improve Initial Teacher Education	A focus on cultural capability requires teachers and ka that all learners feel valued and have equitable opport inclusive of their culture. Between October 2020 and J learning and development were approved, impacting r initiatives and services are informed and underpinned and overseas trained teachers. The Ministry is plannin Framework, which will be implemented in 2022, to real and 7 early learning settings.	aiako to r tunities to June 202 more thai by Tātai ng a desig ach a min	ecognise diverse learn within an 1, 349 proposals n 349 schools. P ako, and particul gn concept to su imum of 1,110 te	e identities and environment th for cultural ca rofessional lea arly directed a pport the deliv eachers and le	to take action to ensure nat is responsive and pability professional irning and development t provisionally certificated ery of the Tapasā aders in up to 15 schools	•	Funded
ity teaci			Together with the Teaching Council, the Ministry is str coverage, strengthening practical experience, and sup	oporting a	alternative pathw	ays into teach	ing.		
Qual			The Ministry completed a consultation on the propose Education Review Office to review professional learnin To progress the replacement of Te Kete Ipurangi, the a new Online Curriculum Hub, which will make it easie curriculum.	ng and de Ministry	evelopment prov s procuring a ve	iders. ndor and has l	begun detailed planning for		
									7

Future of Learning and Work:

Funding Allocated from Budget 2021 for expenditures between 2020/21 and 2024/25, including outyears, baseline funding and previous budgets

Phase EWP 2021 Initiative Information as at 30 June 2021 Quarterly report The Ministry collaborated with Immigration New Zealand to create an exception to the current bot to 300 teachers in early learning and schooling, enabling teachers to enter the country. The Ministry collaborated with Immigration New Zealand to create an exception to the current bot to 300 teachers in early learning and schooling, enabling teachers to enter the country. The Second Sec	
to 300 teachers in early learning and schooling, enabling teachers to enter the country. 15. CRRF: 100% Qualified and Certificated Teachers (ECE) This initiative started as planned on 1 January 2021. The actual spend to date is based on the Jac entitlement, which has been calculated from the payments made during the March 2021 and July Although the entitlement for June 2021 will not be known until later in the calendar year, 9(2)(g)(i) . The forecast total spend has been adjusted, from \$11.2 million at 31 May 20 30 June 2021, to reflect this. As part of the Reform of Vocational Education	
Certificated Teachers (ECE) entitlement, which has been calculated from the payments made during the March 2021 and July Although the entitlement for June 2021 will not be known until later in the calendar year, 9(2)(g)(i) . The forecast total spend has been adjusted, from \$11.2 million at 31 May 20 30 June 2021, to reflect this. . The Reform of Vocational Education . As part of the Reform of Vocational Education, the Ministry funded a series of events that connection	rder restriction
. The forecast total spend has been adjusted, from \$11.2 million at 31 May 20 30 June 2021, to reflect this. 16. The Reform of Vocational Education As part of the Reform of Vocational Education, the Ministry funded a series of events that connect	
Education As part of the Reform of Vocational Education, the Ministry funded a series of events that connect	
Image: Comparison of the stablishing Workforce Development Councils (WDCs) and oversee the integration of Te Pukenga (CRRF: Establishing Workforce Development Councils to Support COVID-19 Recovery) The Ministry is continuing to work on the high-level design for the Vocational Entrance Award(s) - vocational pathways. Image: WDCs work on the high-level design for the Vocational Entrance Award(s) - vocational pathways. The highly consultative process used to develop the Orders in Council for the establishment of W Councils (WDCs) led to the timeframe for their establishment differing from those expected at Bu not been an application to transfer any underspent funds from 2020/21 to 2021/22. Cabinet agreed to transfer \$42.0 million of the funding appropriated for WDCs to the Industry Transfer the 2020/21 funding for from \$46.0 million to \$4.0 million. Six WDCs were formally established on 10 May 2021 when the Governor General gave Royal As Council. Official appointments have been made to the following WDCs: Toi Mai, Hanga Ao Rau Magine and Logistics, Waihanga Ara Rau Construction and Infrastructure, Muka Tangata – I	ts and 1,749 e 2021. The initi Is. Overall, stu ng school eve anisation eve
 a. Establish Workforce Development Councils (WDCs) and oversee the integration of Te Pukenga (CRRF: Establishing Workforce Development Councils to Support COVID-19 Recovery) b. Establish Workforce Development Councils (WDCs) and oversee the integration of Te Pukenga (CRRF: Establishing Workforce Development Councils to Support COVID-19 Recovery) b. The highly consultative process used to develop the Orders in Council for the establishment of M Councils (WDCs) led to the timeframe for their establishment differing from those expected at Bu ont been an application to transfer any underspent funds from 2020/21 to 2021/22. Cabinet agreed to transfer \$42.0 million of the funding appropriated for WDCs to the Industry Tr reducing the 2020/21 funding for from \$46.0 million to \$4.0 million. Six WDCs were formally established on 10 May 2021 when the Governor General gave Royal As Council. Official appointments have been made to the following WDCs: Toi Mai, Hanga Ao Rau M Engineering and Logistics, Waihanga Ara Rau Construction and Infrastructure, Muka Tangata – I 	and on the fut
Councils to Support COVID-19 Recovery) Six WDCs were formally established on 10 May 2021 when the Governor General gave Royal As Council. Official appointments have been made to the following WDCs: Toi Mai, Hanga Ao Rau M Engineering and Logistics, Waihanga Ara Rau Construction and Infrastructure, Muka Tangata – I	idget 2020. Th
Fibre, and the Community Health Education and Social Services. The establishment of the Services underway.	Vanufacturing People, Food
 b. Create a framework and plan for a unified funding system 17. CRRF: Transitional Industry Training Organisation and Workforce Development Council-Led COVID-19. Response Projects A In-Principle Expense Transfer of \$8.8 million has been approved to ensure projects agreed to 2021/22 financial year. This will be reflected in the October Baseline Update. The forecast spend July 2021 and the overall baseline will be updated in future Education Work Programme reports. 	
Te Pūkenga and Te Wānanga o Aotearoa signed an MoU in May 2021 outlining their agreement deliver vocational education.	-
b. Create a framework and plan for a unified funding system and plan November 2021.	et with decision
Training Organisation and Workforce Development Training Organisation and	-
Council-Led COVID-19 Response Projects An In-Principle Expense Transfer of \$8.8 million has been approved to ensure projects agreed to 2021/22 financial year. This will be reflected in the October Baseline Update. The forecast spend July 2021 and the overall baseline will be updated in future Education Work Programme reports.	
The Waihanga Ara Rau Construction and Infrastructure WDC will be picking up four existing BCI	TO and Conn

DEFINITION

STATUS

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GREEN

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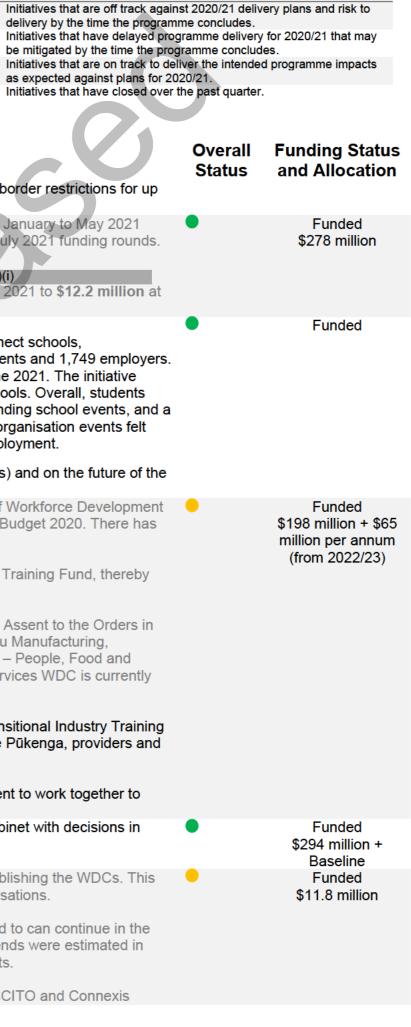
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DEFINITION

Implementation

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Design



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				PHASE	DEFINITION	STATUS	DEFINITION		
					Policy	e RED	Initiatives that are off track again delivery by the time the program		very plans and risk to
Annex	1.			-`Q́-	Design		Initiatives that have delayed pro	ogramme deliver	
		er Education Work Progra	ammo 2021 and	_	-	GREEN	be mitigated by the time the pro Initiatives that are on track to de		
		ves Status		¢¢	Implementation		as expected against plans for 2 Initiatives that have closed over	020/21.	
			020/21 and 2024/25, including outyears, baseline funding an	d previous	budgets				
					er Progress				
			•		June 2021			Overall	Funding Status
	Phase	EWP 2021 Initiative	Information as at projects in October 2021, as those are the early ador				isations Alongside that	Status	and Allocation
			any remaining funding not committed to Transitional available to the WDCs to run their own projects. How own establishment and will be in a position to start th	Industry Tvever, it is	raining Organisa still unclear whe	ation projects a	are expected to be made		
<u>></u>	10	18. CRRF: Increasing Trades	The funding has been fully committed for the 2021 ca	alendar ye	ear, which covers			•	Funded
s toda	Ŷ¢	Academy Places and Supporting Secondary Transitions	2021/22. Four of the seven specialist staff appointme an underspend of \$0.2 million .	ents were	not completed u	ntil between M	arch and June, resulting in		\$26 million
Work: Jew Zealanders today Wes		Hansidons	Specialist staff appointments were expected to be co appointments, six appointments have been complete				0/21. Of the seven		
lork: w Zeć ss			1,000 additional Trades Academy places have been fully subscribed in the future. As per the June roll ret						
and W s of Ne neir live	$\dot{\mathbf{Q}}_{\mathbf{Q}}^{0}$	19. CRRF: Targeted Training and Apprenticeship Fund	As of the end of June 2021, 144,315 learners were e Apprenticeship Fund, through both industry training a					•	Funded
f Learning to the lives roughout t	ϕ_{ϕ}^{ϕ}	20. CRRF: Support for Group Training Schemes to Retain Apprentices in Preparation of Post-COVID-19 Economic	The TEC issued agreements to seven fund recipients Training Schemes the opportunity to re-distribute the Training Scheme organisations to continue to support	eir allocatio	on among three			•	Funded
Future of is relevant and th	ϕ_{ϕ}^{ϕ}	Recovery 21. CRRF: Meeting Increased Learner Need for Tertiary Education	The April Single Data Return indicates that 2021 enror 2021, the full \$2.4 billion baseline allocation for th had additional funding for literacy and numeracy CRRF has been spent on learner enrolments.	ne Studen	t Achievement (Component h	as been distributed, as	•	Funded \$255 million
ig that	$\dot{\mathbf{Q}}_{\mathbf{Q}}^{0}$	22. CRRF: Adult and Community Education (ACE)	This initiative is on track to meet its overall goals.					•	Funded \$14 million
Learning that	00	23. The International Education Strategy and the International Education Recovery Plan	The Ministry has developed the next steps for the re- approved cohorts of international students, and host					•	Funded \$16 million
inclusive public cation: ducation is trusted	¢¢	24. A strategic programme of investment in school property (NSRP&NEGP)	In this financial year, 10 projects have been annound to be invested in these schools. The schools announ College, Twizel Area School, Spotswood College, Gr and Albany Primary. No new projects were announce	nced to dat reytown S	te are Taita Colle chool, Browns B	ege, Northcote	College, Mt Aspiring	•	Funded \$682 million + \$16 million in 2025/26 and outyears
			In total, 4,017 projects have been initiated in the prog schools in this financial year. Over \$44 million has been invested since the programme star	been spen rted.	t to support the p	package this qu	uarter and over \$200		
World Class edu lew Zealand e			This year, the Ministry has engaged with suppliers to country. The programme has completed all procuren roll-out in the 2021/22 financial year.						
World Clas ed New Zealand			This quarter, 1 Ministry-led major redevelopments we major redevelopments at Glendowie College, Grey L and Waimea College.						
									٩

STATUS DEFINITION PHASE DEFINITION 1 🛑 RED Policy -Ò. Design ¢¢ GREEN Implementation

Fourth Quarter Progress

Funding Allocated from Budget 2021 for expenditures between 2020/21 and 2024/25, including outyears, baseline funding and previous budgets

			1 April to 30 June 2021
	Phase	EWP 2021 Initiative	Information as at 30 June 2021 Quarterly report
			We delivered approximately 90 additional teaching spaces in this quarter adding to the overall school property por for a total of over 480 additional teaching spaces over the course of the financial year.
é			The Ministry has established a working group to improve the time for delivering property-related support to childr learners with disabilities or learning support needs and will investigate potential opportunities for procurement sa
inclusiv			This programme, which is a cross agency initiative with the Energy Efficiency & Conservation Authority, has initia projects this quarter. All the programme heating solution reports for the schools within the programme have been completed.
World Class inclusive			This quarter, the remainder of the new school bus transport contracts have been awarded through Tender 2 to 1 transport providers to provide services from Term 1, 2022. The tender process for smaller routes for smaller bus operators has also been completed.
o M	<u> </u>		Business as usual property support continues to be provided through 5 Year Agreement and supplementary func- state schools, and 'Policy One' funding to state-integrated schools.

Initiatives that are off track against 2020/21 delivery plans and risk to delivery by the time the programme concludes. Initiatives that have delayed programme delivery for 2020/21 that may be mitigated by the time the programme concludes. Initiatives that are on track to deliver the intended programme impacts as expected against plans for 2020/21. Initiatives that have closed over the past quarter.

Overall	Funding Status				
Status	and Allocation				

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Annex 1: Full description of initiatives

1. Ka Hikitia - Ka Hāpaitia and Tau Mai Te Reo

Ka Hikitia - Ka Hāpaitia (the Māori Education Strategy) provides the strategic direction for the education sector and key actions for education agencies to support Māori to enjoy and achieve education success as Māori.

Tau Mai Te Reo (the Māori Language in Education Strategy) provides the strategic direction for the education sector and key actions for education agencies to grow te reo Māori through education and grow education through te reo Māori. Tau Mai Te Reo contributes to the goals of the Maihi Karauna (the Government's Māori Language Strategy).

These kaupapa play a key role inshaping our education system to delivers excellent and equitable outcomes for ākonga and whānau.

2. The Early Learning Action Plan 2019-2029, with a focus on pay parity

The Early Learning Action Plan 2019-2029 provides a stepped approach towards achieving the Government's vision for early learning for the next ten years. One of the prioritises of this work is the movement towards pay parity between qualified teachers in education and care centres and their counterparts in schools and kindergartens. The other priority is implementing a managed network approach for early learning services.

3. CRRF: Increasing Wellbeing and Mental Health Support to Learners and Education Workforce

This initiative will provide funding to increase the provision of wellbeing and mental health support to learners and the education workforce in response to COVID-19. Led by the Minister of Education.

4. Reforms of curriculum, progress and achievement, and NCEA

a. Refresh the national curriculum

This initiative is to refresh the national curriculum for schooling so it remains fit for purpose and is clearer about what our tamariki need to learn at school and kura.

b. Ensure that Aotearoa New Zealand histories are taught in all schools and kura from 2022

This initiative will help ākonga understand there are multiple perspectives on historical and contemporary events and help them develop their critical thinking and inquiry skills.

c. Implement the NCEA change programme

This initiative seeks to implement the National Certificate of Education Achievement (NCEA) Change Programme to be better for families and whānau, prepare students for further education and work, and support schools and kura to deliver higher quality programmes of learning.

5. CRRF: NCEA Online: Transforming Assessment for Learners

This initiative will provide funding to continue to implement digital National Certificate of Education Achievement (NCEA) examinations. Access to digital external examinations is a critical component of the response to COVID-19 and reflects today's expectations for digitally supported teaching and learning. Building on significant investments already made and progress so far, a flexible sector technology asset will enable digital assessment across all appropriate NCEA subjects and levels. It will support the further development of resilient operating models for assessment undertaken by the New Zealand Qualifications Authority, including supporting the implementation of the proposed NCEA changes. Led by the Minister of Education.

6. CRRF: Providing Digital Identity Required for Online Assessment and Learning

This initiative provides funding to add functionality and identity records to the Education Sector Logon system for secondary schools students so that they can sit NCEA online securely. This logon system could be rolled out across the remaining student cohorts in the school sector in the future at marginal cost to support online enrolment and learning.

7. Develop a literacy strategy and mathematics (including numeracy strategy)

This initiative will develop a literacy strategy and mathematics strategy that meet the unique needs of Māori and English medium education.

8. An Action Plan to improve student attendance and engagement

This initiative seeks to address declining student attendance, and is informed by the new, locally developed solutions that were created out of the Urgent Response Fund.

9. Initiatives to tackle barriers to education success:

a. Implement an Equity index for schools and early learning services

This initiative supports the shift from school decile funding to an Equity Index for compulsory schooling and early learning services.

b. Improve digital access to help address the digital divide in schools and kura (CRRF: Equitable Digital Access)

This initiative provides a cross-government approach to improving digital access for children and young people to reduce the digital divide in schools.

10. The Learning Support Action Plan 2025

This initiative drives progress towards an inclusive education system where children and young people with learning support needs and disabilities are welcome and where their achievement, progress, wellbeing and participation are valued and supported. Key components

of the Learning Support Action Plan include the implementation of the new Learning Support Coordinator roles, strengthening early identification of need and early intervention, and developing our support for neurodiverse ākonga, gifted ākonga and ākonga at risk of disengaging.

11. CRRF: Supporting Māori Learners and Te Reo Māori Post COVID-19

This initiative will: Support Māori learners and whānau to reconnect with education services following COVID-19 to ensure they access the full range of education and wellbeing services and achieve successful outcomes by engaging lwi and Māori organisations to provide facilitation and brokerage services; It will also strengthen the delivery of Māori Language in Education through enhanced distance- and place-based blended approaches, including targeted support for the education workforce, resource development and information to learners and whānau. Led by Associate Minister of Education, Hon Kelvin Davis.

Annex 1: Full description of initiatives

12. The Action Plan for Pacific Education 2020-2030 (CRRF: Targeted Support for Pacific Learners and Families (operating contingency))

This initiative outlines targeted interventions to improve outcomes for Pacific learners and their families, including:

- Further work on the potential to grow Pacific medium pathways as part of the Tomorrow's Schools reforms;
- · Growing the cultural competency of teachers through embedding Tapasā;

• Supporting meaningful pathways for Pacific learners across the education system, including strengthening Pacific early learning provision;

- Growing a competent Pacific workforce;
- · Supporting anti-racism and discrimination focussed activities; and
- · Ensuring the Ministry of Education's COVID-19 response works for Pacific learners and families.

This initiative supports Pacific Bilingual and Immersion Education in schooling. The initiatives that fall under the Action Plan are led by Hon Aupito William Sio, Associate Minister for Education.

13. Reform of the Tomorrow's Schools System

a. A New Education Service Agency (Te Mahau)

This initiative seeks to establish an Education Service Agency as part of the Ministry of Education redesign.

b. A National Curriculum Centre

This initiative seeks to establish a Curriculum Centre within the Education Service Agency and strengthen the national curriculum and supports for curriculum delivery.

c. An independent mechanism for raising and resolving complaints, including supporting the use of restorative practice

This initiative aims to provide free and accessible dispute resolution panels, including use of restorative practices.

d. Strengthening the Māori medium education pathway

This initiative aims to ensure that the future education system is more responsive to meeting the needs and aspirations of Māori learners | ākonga and their whānau. This work is to be considered in the wider context of Ka Hikitia – Ka Hāpaitia and Tau Mai Te Reo.

14. Continued work to attract and develop a strong, culturally competent education workforce that is capable. Supported, valued and connected, including through changes to improve Initial Teacher Education

This initiative is to strengthen Initial Teacher Education (ITE) to create a strong, culturally competent education workforce.

15. CRRF: 100% Qualified and Certificated Teachers (ECE)

This initiative provides funding to reinstate a higher funding band for teacher-led, centre-based services (i.e. kindergartens and education and care centres) that employ a 100% qualified and certificated teaching workforce. This is expected to improve the quality and frequency of teacher-child interactions, and lead to better learning and developmental outcomes for children in services employing a 100% certificated workforce. COVID-19 is likely to lower demand for early learning services. This initiative maintains employment opportunities for qualified ECE teachers in an environment when fewer services are likely to be operating.

16. The Reform of Vocational Education

The Reform of Vocational Education is creating a strong, unified, sustainable vocational education system that is fit for the future of work and delivers the skills that learners, employers and communities need to thrive.

a. Establish Workforce Development Councils (WDCs) and oversee the integration of Te Pukenga (CRRF: Establishing Workforce Development Councils to Support COVID-19 Recovery)

This initiative includes the establishment of six industry-governed workforce development councils (WDCs) which will have oversight of all vocational education, and a single institute of skills and technology (Te Pūkenga) that will be primarily responsible for delivering and supporting vocational education and training. Te Pūkenga brings together the existing 16 Institutes of Technology and Polytechnics (ITPs) into one organisation, and over time, will develop the capability to support work-based, campus-based and online learning as a unified system.

CRRF: This initiative provides funding to accelerate the establishment of Workforce Development Councils (WDCs) to give industry greater leadership across the vocational education and training system, and help ensure the delivery of the skills industries need to recover from the impact of COVID-19. WDCs are a foundational component of the Government's Reform of Vocational Education. Led by the Minister of Education.

b. Create a framework and plan for a unified funding system

This initiative seeks to implement a unified funding system (UFS) for vocational education and training from 2023 as part of the Reform of Vocational Education (RoVE). The UFS will bring together the currently separate funding streams for provider-based and work-based vocational education and training to create a funding system that betters supports high quality work-integrated provision, better meets learners' needs and helps sustain a network of VET provision in our regions.

17. CRRF: Transitional Industry Training Organisation and Workforce Development Council-Led COVID-19 Response Projects

This Enabling the System to Respond initiative provides funding for projects led by Transitional Industry Training Organisations (TITOs) and Workforce Development Councils (WDCs), involving industries, industry groups and training providers, to:

- develop local and industry training responses to COVID-19,
- · design alternative arrangements for apprentices who have lost jobs,
- · design with providers learning pathways that work for industries, and
- review existing training standards and programme components so they are fit for purpose as short packages of learning or as part of changed pathway designs. Led by the Minister of Education.

18. CRRF: Increasing Trades Academy Places and Supporting Secondary Transitions

This initiative provides funding for two components:

1) Increase in the volume of Trades Academy places by 1,000 places a year from 2021 ongoing. This is intended to give schools more options to meet the needs of their students during the expected economic downturn and it will ultimately help with our recovery by building up our skilled workforce.

2) Continue funding for the network of Ministry regionally-based staff to provide specialist support for schools and tertiary education organisations, focusing on learner achievement, retention and transition, and those not in education, employment or training.

Annex 1: Full description of initiatives

19. CRRF: Targeted Training and Apprenticeship Fund

Funding vocational learning options fees-free over the immediate period of the economic recession, 2020-2022, to support people to upskill during the economic downturn, within the workplace, or at providers. It would support education and training towards qualifications to meet industry skill needs, and vocational learning for roles that support community wellbeing. It would also include training in smaller learning blocks, which support more flexibility around delivery during the pandemic alert levels and gaps in learners' employment. Led by the Minister of Education.

20. CRRF: Support for Group Training Schemes to Retain Apprentices in Preparation of Post-COVID-19 Economic Recovery

This Supporting Learners and Providers initiative funds Group Training Schemes to continue to employ apprentices whose host employers (primarily small construction businesses) are unable to support them and provide on-the-job opportunities. Retaining these apprentices through the COVID-19 restrictions will enable a quick restart of training once the restrictions are lifted and business opportunities improve for host employers. This will ensure apprentices can continue with their training and become work-ready sooner. Led by the Minister of Education.

21. CRRF: Meeting Increased Learner Need for Tertiary Education

This initiative provides funding to manage the cost of funding additional tertiary education enrolments from 1 January 2021 to 31 December 2023 resulting from the impact of COVID-19. Led by the Minister of Education

22. CRRF: Adult and Community Education (ACE)

This initiative provides funding for building the capability of providers and expanding the range of Government-funded Adult and Community Education (ACE) to better meet the learning needs of New Zealanders in the post COVID-19 21st century. Led by the Minister of Education.

23. The International Education Strategy and the International Education Recovery Plan

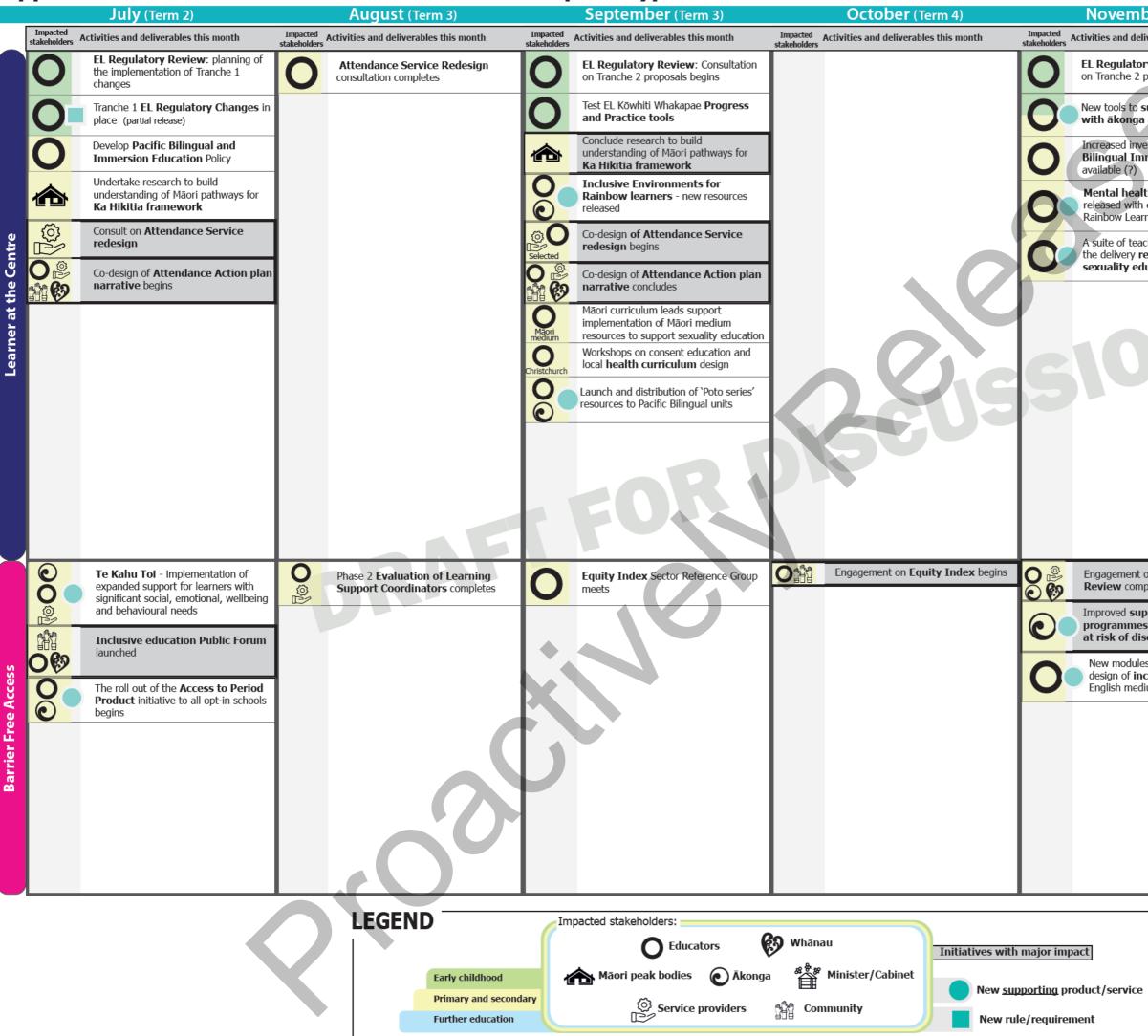
The International Education Strategy sets a path for the future of the international education sector. The International Education Recovery Plan includes stabilising international education sector and strengthening the system by ensuring the regulatory settings, policies and practices to support the recovery and rebuild.

24. A strategic programme of investment in school property (NSRP&NEGP)

This initiative advances the National School Redevelopment Programme (NSRP), which will deliver critical upgrades to our worst condition schools over the next ten years. This initiative also includes implementation of the National Education Growth Plan (NEGP) which identifies 39 high growth catchments where additional student places are required by 2030.



Appendix: EWP Forward View - National Office prototype



ber (Term 4)		December (Term 4)
liverables this month	Impacted stakeholders	Activities and deliverables this month
ry Review: Consultation proposals concludes	0	Guidance for planning and reporting developed
support engagement a and whānau released		Development of Ka Hikitia framework begins
estment for Pacific Imersion Units made	O	New Attendance Services contracts in place
th education guide explicit information for		Comprehensive report on 2021 Term 2 Attendance data submitted
rners ching resources to support		ELAP data presented to the Minister and ERO
elationships and lucation	*	Report on Health and Physical Education resources submitted
	*	Update on a potential regulatory framework for ongoing steward- ship of curriculum
	*	Progress report on the Curriculum Lead Service delivery submitted
on Highest Needs pletes	0	New tools to improve educationally powerful connections with students, whānau, iwi and communities available
pport for community s supporting rangatahi sengaging in place		
es and tools supporting (clusive learning in lium schools available		

Appendix: EWP Forward View - National Office prototype

	-	July (Term 2)		August (Term 3)	•	September (Term 3)		October (Term 4)		Novemb
	Impacted stakeholders	Activities and deliverables this month	Impacted stakeholders	Activities and deliverables this month	Impacted stakeholders	Activities and deliverables this month	Impacted stakeholders	Activities and deliverables this month	Impacted stakeholders	, Activities and d
	O	Mathematics Strategy targeted consultation begins	O	Open consultation for proposed changes to NCEA subjects ends		Consultation on draft Aotearoa New Zealand's histories content begins	***	Draft mathematics strategy option and report on Pāngarau sent to the Minister	0	Te Mahau Centre est
ë						Tapasā resources made available Tomorrow's Schools reform progress report sent to Cabinet			O 合 ?	Co-design f framewor content fo TMoA cont
Quality teaching & leadership									0	Aotearoa and Te Te supports ar Update on
ty teaching									88 88 88 88 88 88 88 88 88 88 88 88 88	mathemat Cabinet Update on Programm
Quali								XC		Draft math options an sent to the
									S	0
	(Q)	WDC Council established and member induction completed Decision document for Unified	0	Transition of ITOs to Workforce Development Councils begins	***	Decision document for Unified Funding System shape, impacts, rates, and transition approach provided	(Q)	Workforce Development Councils begin implementation of new vocational training	O _© ⊮	Workforce operational
vork	***	Funding System Te Reo Provision; Strategic Component and funding allocation methodology provided to the		Regional Skills Leadership Groups transition to their full state Decision document for Unified		to the Minister				
ning and work		Minister		Funding System Performance Measurements & Consequences and Funding Category provided to the Minister						
Future of learn										
E	0	Sector Reference Group for 2025 Quality Evaluation appointed	İ							
blic educati	Ō	Design of the 2025 Quality Evaluation begins								
ndusive pu										
World class inclusive public education										
									-	
				LEGEND	Imp	acted stakeholders:	9 Whāna	u Initiatives with	n major imp	act
				Early childhood		Māori peak bodies 💿 Ākonga	***	Minister/Cabinet		
				Primary and second Further education	lary	Service providers	Com	munity	le/requirer	

Oer (Term 4)		December (Term 4)
deliverables this month	Impacted stakeholders	Activities and deliverables this month
and National Curriculum tablished and operational		
forums on draft bicultural rk and social sciences or NZC, including reset of tinues		
New Zealand's histories Takanga o Te Wā nd curriculum released		
draft literacy and tics strategies sent to		
NCEA Change ne sent to Cabinet		
nematics strategy nd report on Pāngarau Minister		
e development councils	(C)	Simplified qualifications and standards transferred to Workforce development councils
2		