

Partnership Schools | Kura Hourua *Quarterly Report*



School Details	
School: Vanguard Military School	
Type: Senior Secondary (Years 11 - 13)	
Current Year Levels: Year 11 to Year 13 Max. Roll: 192 Guaranteed Min.	Roll: 156
School Physical Address: 8 Rothwell Avenue, Rosedale, Auckland 0632	
School Postal Address: PO Box 302-770, North Harbour, Auckland 0751	
School Website: www.vanguard.school.nz	
School Term Dates	
Start End	
Term 1: 25/01/2016 15/04/2016	
Term 2: 2/05/2016 8/07/2016	
Term 3: 25/07/2016 23/09/2016	
Term 4: 10/10/2016 9/12/2016	
Contact Details	
School Leader/Person Responsible For Teaching And Learning:	
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Landline: (09) 4432969 Mobile: Email: rockley.montgomery@vanguard.scho	JI.IIZ
Name: Advance Training Group Limited	
Key Contact: Nick Hyde Position: CEO	
Landline: (09) 4432969 Mobile: Email: nick.hyde@vanguard.school.nz	
Organisational Structure And Teaching Positions	
Is there any change to your organisational structure for this quarter e.g. arrival/departure of key	No
trustees or change in management/governance functions of the School leadership?	140
Please provide commentary below if your organisational structure has changed.	
No changes to school management.	
District the state of the state	

Please enter in the table below the number of Teaching positions in relation to the current quarter.

	Contracted	Quarter 1	Quariter 2	Quanter 3	Quarter 4
Registered:	11.0	13.0	13.0		

Limited Authority To Teach: Subtotal Registered/LAT (Minimum):

Non Registered (Maximum):

7	o	ta	1

0	1.0	1.0		
11.0	14.0	14.0	0	0
4.0	2.0	2.0		
15.0	16.0	16.0	0	0

Please provide commentary below in relation to any variation from the contracted requirements listed above.

Vanguard is currently staffed above the contracted requirement for registered teachers.

Enrolment Details - Secondary (Years 7 to 13)

Estimated Roll:

Actual Roll:

Guaranteed Minimum Roll:

Maximum Roll:

Quarter 1	Quarter 2	Quarter 3	Quarter 4
		130	120
151	143		
156	156	156	156
192	192	192	192

Please provide commentary below if your current roll is *not* between the Guaranteed Minimum Roll and Contracted Maximum Roll specified in the Agreement.

As a school with multiple exit points I am happy to advise the leaving destinations of the 8 students, 3 entered full time employment, 2 decided to go to another school, 1 went to polytechnic for a course, 1 was expelled and is doing correspondence and the last is unknown.

Student Engagement - Secondary (Years 7 to 13)

Unjustified Absences:

Stand Downs:

Suspensions:

Exclusions: (Under the age of 16)

Expulsions: (Over the age of 16)

Annual Performance Standard	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date	Annual Limit
0.028 x Number Of Students x Days In School Year	62	110			172	744
2.1 occurrences per year per 100 students	0	4			4	2
0.42 occurrences per year per 100 students	1	1			2	0
0.15 occurrences per year per 100 students	1	0			1	0
Zero Expulsions	0	1			1	0

Please record your comments in relation to any Performance Standards that have not been met below.

Vanguard Military School was established to provide a high level of structure and discipline to our students and to instil high expectations. Although we are disappointed to have gone over the target set, we will not be changing our policies or stance on acceptable behaviour for our school. We are committed to providing a safe learning environment, where students can learn without disruption or fear and believe our academic results and high attendance rates justify this stance.

Welling@School Survey

Schedule 6 of the Agreement requires you to run the Wellbeing School Survey annually. Please advise whether the Survey has been run in this calendar year, and if not, when it is next scheduled to be run.

Last Completed:

(DD/MM/YYYY) 19/10/2015 **Next Scheduled:**

(DD/MM/YYYY)

17/10/2016

Targeting Priority Learners

Please complete the table below on Priority Learners in relation to the current quarter. Note that a student can only be counted in one category even if they identify with more than one priority learner group. When you are finished, the Total Headcount figure on the right should roughly balance with the Current Roll figure on the left.

Māori and Pasifika: This information would have been collected on the enrolment form for each student enrolled at your school. The information is also in ENROL. Therefore if a student is shown as Māori or Pasifika in ENROL, even if they are shown as having other ethnicities they can count towards the target (but only once).

Students with Special Education needs: As per your Agreement (Part 7:General, section 35), Special Education needs means students in the 'Ongoing Resource Scheme (ORS)', the' Intensive Wrap Around Service' and 'High Needs Learning Service' provided through 'Resource Teachers Learning and Behaviour'.

Students from low socio-economic backgrounds: If the student has attended another state school in the previous three years, and if that school is decile 1-3, then the student can count as from a low socioeconomic background (this is restricted to three years because families may move as their circumstances change) OR identify the closest state school that is not a school of choice (integrated/section 155/156 school) to a student's address as listed on their enrolment form. If this school is a decile 1-3 school, the student can be counted as coming from a low-socio-economic background.

Percentage of Students meeting the Priority Learner definition:

Target:	Quarter 1	Quarter 2	Quarter 3	Quarter 4
75%	75.0%	74.8%		W

Please provide some commentary on your quarterly result below if it is outside the target range. (You may also choose to comment even if you have *met* the target range).

Of the students that have left, many were Maori or Pasifika students which has altered the figure slightly.

School Curriculum

Have there been any changes to the Learning Areas agreed to in Schedule 2 (Curriculum & Qualifications) of the Agreement ?

Yes

Please provide commentary below if there have been changes.

hanges have been made from the original contract with the addition of History across all year levels, Business dministration and Computing at Level 3 and the consolidation of Generic Science and Biology in place of Earth and bace Science. These have all been worked through with the Ministry for variation agreements.
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Financial Performance

Operating Surplus (Target Range of 2% to 5%)

Surplus is where the total income is greater than total expenditure in the Statement of Comprehensive income and expenditure statement. Deficit is where the total income is less than total expenditure in the Statement of Comprehensive income and expenditure statement.

Income:

Expenditure:

Operating Surplus (%):

Quarter 1	Quarter 2	Quarter 3	Quarter 4
\$685,030	\$660,543		
\$631,678	\$689,875		
7.8%	-4.4%		

Please provide some commentary on your quarterly result below if it is outside the target range. (You may also choose to comment even if you have *met* the target range).

Quarter 2 has seen an operating deficit of a small amount. The year to date surplus however is 3.4% which sits between the target range.

Working Capital Ratio (Target Ratio of at least 2:1)

The working Capital ratio shows whether a school has enough short term assets i.e. money in the bank and other current assets to cover its short term debt (e.g. what it owes currently i.e. GST, creditors etc.) In the Balance sheet the figure is derived from dividing total current assets by total current liabilities.

Current Assets:

Current Liabilities:

Ratio:

Quarter 1	Quarter 2	Quarter 3	Quarter 4
\$637,686	\$541,253		
\$23,067	\$0		
27.64			

Please provide some commentary on your quarterly result below if it is outside the target range. (You may also choose to comment even if you have *met* the target range).

	1
Debt Equity Ratio (Target Ratio of 0.5 to 1)

A debt ratio is used to measure an entity's financial leverage, calculated by dividing total liabilities by equity. The D/E ratio indicates how much debt a company is using to finance its assets relative to the amount of value represented in equity. A number lower than 1 indicates that the entity has taken on manageable debt levels and has a low risk, and the lower the number the less risk the entity is exposed to

Equity:

Total Liabilities:

Ratio:

Quariter 1	Quarter 2	Quarter 3	Quarter 4
\$1,119,854	\$1,083,400		
\$23,067	\$0		
0.02	0.00		

Please provide some commentary on your quarterly result below if it is outside the target range. (You may also choose to comment even if you have <i>met</i> the target range).	

Operating Cash (Forecast vs. Actual)

This is the annual earnings before depreciation, and excluding capital spending.

Operating Cash per Forecast:

Operating Cash End of Quarter:

Variance from Forecast:

Quarter 1	Quarter 2	Quarter 3	Quarter 4
\$566,928	\$450,214		
\$566,928	\$450,214		
0%	0%		

Please provide some commentary on your quarterly result below if variance is more than	ı 10%.
(You may also choose to comment even if you have met the target range).	

Debt Service Coverage Ratio

Do you service any interest, principal or lease payments?

Yes

Debt Service Coverage is the ratio of cash available for debt servicing to interest, principal and lease payments.

Debt Service Coverage Ratio (%):

Quarter 2	Quariter 3	Quariter 4
	Quarter 2	Quarter 2 Quarter 3

Has the Sponsor defaulted on any of its debt obligations, or can the Sponsor reasonably anticipate that it may soon default on any of its debt obligations?

No

Please provide commentary below if the answer to the above question was Yes.	
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Operational Management	
Parents, family, whânau, iwi and community engagement policy	
Have you have published and complied with your parents, family, whānau, iwi and	
community engagement policy in accordance with Section 10.6 of the Agreement?	Yes
community ongagoment pener in accounting	
If you have not published or complied with this policy, please provide commentary below.	224
Company of the Compan	James
Policies for ensuring a safe physical and emotional environment for Stud	iems
II	
Have you complied with your policies for ensuring a safe physical and emotional environment for students in accordance with Section 7.5 of the Agreement?	Yes
environment for students in accordance with costion the craw-	
If you have not complied with these policies, please provide commentary below.	
The state of the s	
3	
* 2	
Official complaints received by the Sponsor	
Have you received any written official complaints?	No
Please briefly detail any complaints below. This summary should describe each complaint in general te	erms, without
mentioning specific names or information that may be deemed confidential, and should describe how e	each
complaint has been resolved.	
Challenges received under the Independent Review Framework (IRF))

	, families and/or whānau of students have cess (IRP) to challenge any decisions, acti		No
Please briefly detail any comentioning specific names challenge has been resolved	mplaints below. This summary should describ or information that may be deemed confident d under the IRP.	oe each challenge in general te tial, and should describe how e	rms, without ach
	· ·		

Contractual Requirements

Please confirm you have met the following contractual requirements from Part 2, Part 3, and Part 7 of the Agreement for the current quarter.

Part 2 of the Agreement: Key Requirements

Clause:	Quarter 1	Quarter 2	Quarter 3	Quarter 4
6(b): The Sponsor may only provide religious instruction in the School during School hours if Schedule 1 provides that the Sponsor is permitted to provide religious instruction to the Students.	Met	Met	Pitalea	elle v North
7.5: The Sponsor has complied with the policies for ensuring a safe physical and emotional environment as per the approved operative document.	Met	Met	Historia Circles	역 도 * 참 #4호
9.1(a): The Sponsor will ensure that it teaches its Students in accordance with the Curriculum described in Schedule 2.	Met	Met	Frage Contact	19 es 10 sez
9.1(b): Notwithstanding any description of the Curriculum in Schedule 2, the Sponsor must ensure that the Curriculum is, at a minimum, in line with any Foundation Curriculum Policy Statement.	Met	Met	1 2 2	1-12- - ++
10.1(c): The Sponsor is responsible for every Student who is attending a Learning Experience Outside the Classroom and must comply with any Ministry guidelines or Education Circular that relates to a Learning Experience Outside the Classroom that the Minister may determine and inform the Sponsor shall apply to the Sponsor as a Partnership School/Kura Hourua.	Met	Met	Pleate	1 -
12.1(b): The Sponsor must notify the Ministry who has been appointed to the role of chief executive and must update the Ministry as soon as possible following a change in the person appointed to this role.	Met	Met	Element	*3-+** *1 ,
14.1(e): The Sponsor must notify the Minister and obtain the Minister's approval before using premises other than the Premises described in Schedule 5 for the regular delivery of Courses to Students. The Sponsor may only seek the Minister's approval to use alternative premises under this paragraph (e) if either of the following circumstances apply: (i) the new premises are in addition to the Premises described in Schedule 5; or (ii) the new premises are to replace the Premises described in Schedule 5	Met	Met	717-4, a 2508-9	
14.2: The Sponsor will ensure that it has, at all times, the equipment that is suitable for the Curriculum being delivered or to be delivered at the School, the Class Level(s) and abilities of its Students.	Met	Met	97 (= 5 ₀ 1 1 1 3 −	1 1 1

If any of the above have been recorded as 'Not Met' in the most recent quarter, please record the clause number, reason and remedy or mitigation for this below.

Part 3 of the Agreement: Minimum Requirements and Performance Regime

Clause:	Quarter 1	Quarter 2	Quarter 3	Quarter 4
16.1(a): No serious incident occurs in relation to the School that compromises the health and safety of a Student that could reasonably have been prevented by the Sponsor.	Met	Met	2002	10 ° 10
16.1(b): No serious criminal activity is discovered to have taken place on the Premises.	Met	Met	F 10.	7 1 (=)
16.1(c): The Sponsor has operated the School in accordance with the requirements set out in the Gazette Notice.	Met	Met	1 - 22	
16.1(d): The Sponsor has not exceeded the Maximum Roll.	Met	Met	18 1	## ## # ##
16.1(e): The Sponsor has accepted students in accordance with clauses 7.2 to 7.4 of the Agreement.	Met	Met	Face	7-11
16.1(f): The School hours and term dates have not reduced below the minimum levels set out in Schedule 1 of the Agreement.	Met	Met		
16.1(g): The stand-down or suspension periods for Students have not exceeded the maximum periods set out in the Act.	Met	Met	Flanda) () () () () () () () () () (
16.1(h): The Sponsor has complied with the legislative requirements in relation to standing down, suspending, excluding or expelling.	Met	Met	T = 1.7	4 5
16.1(i): The Sponsor has complied with every direction given under the Act or the Agreement.	Met	Met		7 Thus
16.1(j): Any transport required is provided as described in Schedule 3 of the Agreement.	Met	Met		V. = = 1 +2 1 1
16.1(k): The Sponsor has a person appointed as the person responsible for teaching and learning at all times with a proven background in educational leadership.	Met	Met	+,	F =
16.1(I): The number or percentage of Teaching Positions filled by people holding a Practising Certificate or Limited Authority to Teach did not fall below the minimum number or percentage set out in clause 2 of Schedule 4 of the Agreement.	Met	Met	l-ba	- I = I
16.1(m): The percentage of the Curriculum time taught by people holding a Practising Certificate or Limited Authority to Teach as compared with the total Curriculum time taught by any person holding a Teaching Position did not fall below the minimum percentage set out in clause 3 Schedule 4 of the Agreement.	Met	Met	Flags a For C	
16.1(n): The Sponsor has complied with all requirements in relation to Police vetting under clauses 78C to 78CD of the Act (as applied by section 158U of the Act) and reporting on Police vetting under the Agreement.	Met	Met	The s	Neph Neph
16.1(o): The Sponsor has reported to the Minister in accordance with clause 18.2 of the Agreement.	Met	Met	(SE-3))= =
16.1(p): The Sponsor has reported to the Ministry in accordance with clause 18.3 of the Agreement.	Met	Met	[8] = - 1 x 1	elyise sha s
16.1(q): The Sponsor has reported to parents in accordance with clause 7.8 of the Agreement.	Met	Met	Tay =	T.
16.1(r): The Sponsor has reported to the public in accordance with clause 18.4 of the Agreement.	Met .	Met	[*=== = = = = = = = = = = = = = = = = =	1 - 2 - 1

16.1(s): The Sponsor has provided audited accounts as required by clause 18.5 of the Agreement	Met	Met		D-
16.1(t): The Sponsor has provides all of the required reports to the Minister by the dates or within the timeframes set out in clause 18.2 of the Agreement.	Met	Met	R = = =	
18.1 (a) and (b): In addition to the requirements for enrolment records set out in Section 77A of the Act, the Sponsor must: (i) use a student management system that is approved by the Minister for use by the Sponsor which the Minister notifies the Sponsor of in writing; and (ii) use electronic attendance files for gathering data on Student attendance at School.	Met	Met	1 = 20 -	T.
18.1 (c): The Sponsor must maintain detailed records in accordance with prudent business practice and sufficient to enable the Sponsor to complete its reporting obligations under this Agreement, the Act or any other applicable laws	Met	Met	1 = 20 = 1 5 = 100 = 1	

If any of the above have been recorded as 'Not Met' in the most recent quarter, please record the clause number reason and remedy or mitigation for this below.

Part 7 of the Agreement: General Requirements

Clause:	Quarter 1	Quarter 2	Quarter 3	Quarter 4
32.1: The Sponsor may only provide religious instruction in the School during School hours if Schedule 1 provides that the Sponsor is permitted to provide religious instruction to the Students.	Met	Met		Hereta Une can
33: The Sponsor will be required to maintain all necessary insurances needed for the ongoing operation of the School in accordance with this Agreement and any applicable laws. This shall include, at a minimum, holding the types of insurance at the levels specified in Schedule 9.	Met	Met	1 202	11.5
34.4(a): The Sponsor must not sub-contract any obligations under this Agreement without the written consent of the Minister. If written consent is provided by the Minister, the Sponsor will remain fully responsible for the performance of all obligations under this Agreement (and responsible and liable for any non-performance) and will be responsible for all acts, defaults and neglects of any sub-contractor.	Met	Met	F () =	Two s
34.5(a): The Sponsor may not assign or transfer any of its rights or obligations under this Agreement without the written consent of the Minister.	Met	Met		Alteria a more a

If any of the above have been recorded as 'Not Met' in the most recent quarter, please	record the clause number,
reason and remedy or mitigation for this below.	