



### School Details

School: Vanguard Military School

Type: Senior Secondary (Years 11 - 13)

Current Year Levels: Year 11 to Year 13

School Physical Address: 8 Rothwell Avenue, Rosedale, Auckland 0632

School Postal Address: PO Box 302-770, North Harbour, Auckland 0751

School Website: www.vanguard.school.nz

### School Leader/Person Responsible For Teaching And Learning

Name: Rockley Montgomery Position: Principal

Landline: 09 4432969 Mobile: [REDACTED] Email: rockley.montgomery@vanguard.school.nz

### Sponsor Contact Details

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Sponsor: Advance Training Group Limited

Key Contact: Nick Hyde Position: CEO

Landline: 09 4432969 Mobile: [REDACTED] Email: nick.hyde@vanguard.school.nz

### Organisational Structure And Teaching Positions

Is there any change to your organisational structure for this quarter e.g. arrival/departure of key trustees or change in management/governance functions of the School leadership?

No

Please provide commentary below if your organisational structure has changed.

No changes to report

Please enter the information below on the Teaching positions in relation to the current quarter.

	Contracted	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Registered:	11	13			
Limited Authority To Teach:	0	1			
Non Registered:	4	2			

Please provide commentary below in relation to any variation from the contracted requirements listed above.

We are using less un-registered teachers than the contract states for the following reasons. One teacher has gained their LAT and we only use non-registered teachers when we believe it suits that particular subject.

## School Term Dates

School Term Dates		
	Start	End
Term 1:	25/01/2016	15/04/2016
Term 2:	2/05/2016	8/07/2016
Term 3:	25/07/2016	23/09/2016
Term 4:	10/10/2016	9/12/2016

Teacher Only Days
1.0

## Enrolment Details - Secondary (Years 7 to 13)

	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Estimated Roll:		150	140	130
Actual Roll:	151			
Guaranteed Minimum Roll:	156	156	156	156
Maximum Roll:	192	192	192	192
Student Contact Days:	45	54	51	44

Please provide commentary below if your current roll is *not* between the Guaranteed Minimum Roll and Contracted Maximum Roll.

We anticipate as per our contract of being a multiple exit point school, that as students gain their NCEA qualifications they will exit the school to enjoy further education opportunities, full time employment or a career in the New Zealand Defence Force. 158 students were enrolled on the first day in Jan.

## Student Engagement - Secondary (Years 7 to 13)

	Annual Performance Standard	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date	Annual Limit
Unjustified Absences:	0.028 x Number Of Students x Days In School Year	62				62	777
Stand Downs:	2.1 occurrences per year per 100 students	0				0	3
Suspensions:	0.42 occurrences per year per 100 students	1				1	0
Exclusions: (Under the age of 16)	0.15 occurrences per year per 100 students	1				1	0
Expulsions: (Over the age of 16)	Zero Expulsions	0				0	0

Please record your comments in relation to any Performance Standards that have not been met below.



Vanguard Military School was established to provide a high level of structure and discipline to our students and to instill high expectations. Although we are disappointed to have not met some of the targets above we will not be changing our policies or stance on acceptable behaviour for our school. We are committed to providing a safe learning environment where students can learn without disruption or fear and believe the academic results and high attendance rates justify that stance.

## Welling@School Survey

Schedule 6 of the Agreement requires you to run the Wellbeing School Survey annually. Please advise whether the Survey has been run in this calendar year, and if not, when it is next scheduled to be run.

Last Completed:

(DD/MM/YYYY)

19/10/2015

Next Scheduled:

(DD/MM/YYYY)

17/10/2016

## Targeting Priority Learners

Please complete the table below on Priority Learners in relation to the current quarter. **Note that a student can only be counted in one category even if they identify with more than one priority learner group.** When you are finished, the *Total Headcount* figure on the right should roughly balance with the *Current Roll* figure on the left.

**Māori and Pasifika:** This information would have been collected on the enrolment form for each student enrolled at your school. The information is also in ENROL. Therefore if a student is shown as Māori or Pasifika in ENROL, even if they are shown as having other ethnicities they can count towards the target (but only once).

**Students with Special Education needs:** As per your Agreement (Part 7: General, section 35), Special Education needs means students in the 'Ongoing Resource Scheme (ORS)', the 'Intensive Wrap Around Service' and 'High Needs Learning Service' provided through 'Resource Teachers Learning and Behaviour'.

**Students from low socio-economic backgrounds:** If the student has attended another state school in the previous three years, and if that school is decile 1-3, then the student can count as from a low socioeconomic background (this is restricted to three years because families may move as their circumstances change) OR identify the closest state school that is not a school of choice (integrated/section 155/156 school) to a student's address as listed on their enrolment form. If this school is a decile 1-3 school, the student can be counted as coming from a low-socio-economic background.

Percentage of Students meeting the  
Priority Learner definition:

Target:	Quarter 1	Quarter 2	Quarter 3	Quarter 4
75%	75.0%			

Please provide some commentary on your quarterly result below if it is outside the target range. (You may also choose to comment even if you have *met* the target range).

## School Curriculum

Have there been any changes to the Learning Areas agreed to in Schedule 2 (Curriculum & Qualifications) of the Agreement ?

Yes

Please provide commentary below if there have been changes.



Changes have been made from the original contract with the addition of History across all year levels, Business Administration and Computing at Level 3 and the consolidation of Generic Science and Biology for Earth and Space Science. These have all been worked through with the Ministry for variation agreements.

## Financial Performance

### Operating Surplus (Target Range of 2% to 5%)

*Surplus is where the total income is greater than total expenditure in the Statement of Comprehensive income and expenditure statement. Deficit is where the total income is less than total expenditure in the Statement of Comprehensive income and expenditure statement.*

	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>Income:</b>	\$685,030			
<b>Expenditure:</b>	\$631,678			
<b>Operating Surplus (%):</b>	7.8%			

Please provide some commentary on your quarterly result below if it is outside the target range.  
(You may also choose to comment even if you have *met* the target range).

7% is slightly above the 2%-5% range.

### Working Capital Ratio (Target Ratio of at least 2:1)

*The working Capital ratio shows whether a school has enough short term assets i.e. money in the bank and other current assets to cover its short term debt (e.g. what it owes currently i.e. GST, creditors etc.) In the Balance sheet the figure is derived from dividing total current assets by total current liabilities.*

	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>Current Assets:</b>	\$637,686			
<b>Current Liabilities:</b>	\$23,067			
<b>Ratio:</b>	27.64			

Please provide some commentary on your quarterly result below if it is outside the target range.  
(You may also choose to comment even if you have *met* the target range).

### Debt Equity Ratio (Target Ratio of 0.5 to 1)

A debt ratio is used to measure an entity's financial leverage, calculated by dividing total liabilities by equity. The D/E ratio indicates how much debt a company is using to finance its assets relative to the amount of value represented in equity. A number lower than 1 indicates that the entity has taken on manageable debt levels and has a low risk, and the lower the number the less risk the entity is exposed to.

	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>Current Equity:</b>	\$1,119,854			
<b>Total Liabilities:</b>	\$23,067			
<b>Ratio:</b>	0.02			

Please provide some commentary on your quarterly result below if it is outside the target range.  
(You may also choose to comment even if you have *met* the target range).

### Operating Cash (Forecast vs Actual)

*This is the annual earnings before depreciation, and excluding capital spending.*

	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>Operating Cash per Forecast:</b>	\$566,928			
<b>Operating Cash End of Quarter:</b>	\$566,928			
<b>Variance from Forecast:</b>	0%			

Please provide some commentary on your quarterly result below if variance is more than 10%.  
(You may also choose to comment even if you have *met* the target range).

## Operational Management

### Parents, family, whānau, iwi and community engagement policy

Have you have published and complied with your parents, family, whānau, iwi and community engagement policy in accordance with Section 10.6 of the Agreement?

Yes

If you have not published or complied with this policy, please provide commentary below.



### Policies for ensuring a safe physical and emotional environment for Students

Have you complied with your policies for ensuring a safe physical and emotional environment for students in accordance with Section 7.5 of the Agreement?

Yes

If you have not complied with these policies, please provide commentary below.

### Official complaints received by the Sponsor

Have you received any written official complaints?

No

Please briefly detail any complaints below. This summary should describe each complaint in general terms, without mentioning specific names or information that may be deemed confidential, and should describe how each complaint has been resolved.

### Challenges received under the Independent Review Framework (IRF)

Have students or parents, families and/or whānau of students have sought to use the Independent Review Process (IRP) to challenge any decisions, actions or omissions of the Partnership School?

No

Please briefly detail any complaints below. This summary should describe each challenge in general terms, without mentioning specific names or information that may be deemed confidential, and should describe how each challenge has been resolved under the IRP.



Please confirm you have met the following contractual requirements from Part 2, Part 3, and Part 7 of the Agreement for the current quarter.

### Part 2 of the Agreement: Key Requirements

Clause:	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>6(b):</b> The Sponsor may only provide religious instruction in the School during School hours if Schedule 1 provides that the Sponsor is permitted to provide religious instruction to the Students.	Met			
<b>7.5:</b> The Sponsor has complied with the policies for ensuring a safe physical and emotional environment as per the approved operative document.	Met			
<b>9.1(a):</b> The Sponsor will ensure that it teaches its Students in accordance with the Curriculum described in Schedule 2.	Met			
<b>9.1(b):</b> Notwithstanding any description of the Curriculum in Schedule 2, the Sponsor must ensure that the Curriculum is, at a minimum, in line with any Foundation Curriculum Policy Statement.	Met			
<b>10.1(c):</b> The Sponsor is responsible for every Student who is attending a Learning Experience Outside the Classroom and must comply with any Ministry guidelines or Education Circular that relates to a Learning Experience Outside the Classroom that the Minister may determine and inform the Sponsor shall apply to the Sponsor as a Partnership School/Kura Hourua.	Met			
<b>12.1(b):</b> The Sponsor must notify the Ministry who has been appointed to the role of chief executive and must update the Ministry as soon as possible following a change in the person appointed to this role.	Met			
<b>14.1(e):</b> The Sponsor must notify the Minister and obtain the Minister's approval before using premises other than the Premises described in Schedule 5 for the regular delivery of Courses to Students. The Sponsor may only seek the Minister's approval to use alternative premises under this paragraph (e) if either of the following circumstances apply: (i) the new premises are in addition to the Premises described in Schedule 5; or (ii) the new premises are to replace the Premises described in Schedule 5	Met			
<b>14.2:</b> The Sponsor will ensure that it has, at all times, the equipment that is suitable for the Curriculum being delivered or to be delivered at the School, the Class Level(s) and abilities of its Students.	Met			

If any of the above have been recorded as 'Not Met' in the most recent quarter, please record the clause number, reason and remedy or mitigation for this below.

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### Part 3 of the Agreement: Minimum Requirements and Performance Regime

Clause:	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>16.1(a):</b> No serious incident occurs in relation to the School that compromises the health and safety of a Student that could reasonably have been prevented by the Sponsor.	Met			
<b>16.1(b):</b> No serious criminal activity is discovered to have taken place on the Premises.	Met			



<b>16.1(c):</b> The Sponsor has operated the School in accordance with the requirements set out in the Gazette Notice.	Met			
<b>16.1(d):</b> The Sponsor has not exceeded the Maximum Roll.	Met			
<b>16.1(e):</b> The Sponsor has accepted students in accordance with clauses 7.2 to 7.4 of the Agreement.	Met			
<b>16.1(f):</b> The School hours and term dates have not reduced below the minimum levels set out in Schedule 1 of the Agreement.	Met			
<b>16.1(g):</b> The stand-down or suspension periods for Students have not exceeded the maximum periods set out in the Act.	Met			
<b>16.1(h):</b> The Sponsor has complied with the legislative requirements in relation to standing down, suspending, excluding or expelling.	Met			
<b>16.1(i):</b> The Sponsor has complied with every direction given under the Act or the Agreement.	Met			
<b>16.1(j):</b> Any transport required is provided as described in Schedule 3 of the Agreement.	Met			
<b>16.1(k):</b> The Sponsor has a person appointed as the person responsible for teaching and learning at all times with a proven background in educational leadership.	Met			
<b>16.1(l):</b> The number or percentage of Teaching Positions filled by people holding a Practising Certificate or Limited Authority to Teach did not fall below the minimum number or percentage set out in clause 2 of Schedule 4 of the Agreement.	Met			
<b>16.1(m):</b> The percentage of the Curriculum time taught by people holding a Practising Certificate or Limited Authority to Teach as compared with the total Curriculum time taught by any person holding a Teaching Position did not fall below the minimum percentage set out in clause 3 Schedule 4 of the Agreement.	Met			
<b>16.1(n):</b> The Sponsor has complied with all requirements in relation to Police vetting under clauses 78C to 78CD of the Act (as applied by section 158U of the Act) and reporting on Police vetting under the Agreement.	Met			
<b>16.1(o):</b> The Sponsor has reported to the Minister in accordance with clause 18.2 of the Agreement.	Met			
<b>16.1(p):</b> The Sponsor has reported to the Ministry in accordance with clause 18.3 of the Agreement.	Met			
<b>16.1(q):</b> The Sponsor has reported to parents in accordance with clause 7.8 of the Agreement.	Met			
<b>16.1(r):</b> The Sponsor has reported to the public in accordance with clause 18.4 of the Agreement.	N/A			
<b>16.1(s):</b> The Sponsor has provided audited accounts as required by clause 18.5 of the Agreement	N/A			
<b>16.1(t):</b> The Sponsor has provides all of the required reports to the Minister by the dates or within the timeframes set out in clause 18.2 of the Agreement.	Met			
<b>18.1 (a) and (b):</b> In addition to the requirements for enrolment records set out in Section 77A of the Act, the Sponsor must: (i) use a student management system that is approved by the Minister for use by the Sponsor which the Minister notifies the Sponsor of in writing; and (ii) use electronic attendance files for gathering data on Student attendance at School.	Met			
<b>18.1 (c):</b> The Sponsor must maintain detailed records in accordance with prudent business practice and sufficient to enable the Sponsor to complete its reporting obligations under this Agreement, the Act or any other applicable laws	Met			



<b>18.1 (e):</b> The Sponsor must report to the Minister as soon as the Sponsor has defaulted on any of its debt obligations or as soon as the Sponsor can reasonably anticipate that it may soon default on any of its debt obligations.	Met			
<b>18.1 (f):</b> If the Sponsor is servicing any term debt, the Sponsor must report to the Minister as part of each Quarterly Report and each Annual Report on the Sponsor's debt service coverage ratio.	Met			

If any of the above have been recorded as 'Not Met' in the most recent quarter, please record the clause number, reason and remedy or mitigation for this below.

Both 16.1(r&s) are due to be completed in Term 2 as is required.

### Part 7 of the Agreement: General Requirements

Clause:	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>32.1:</b> The Sponsor may only provide religious instruction in the School during School hours if Schedule 1 provides that the Sponsor is permitted to provide religious instruction to the Students.	N/A			
<b>33:</b> The Sponsor will be required to maintain all necessary insurances needed for the ongoing operation of the School in accordance with this Agreement and any applicable laws. This shall include, at a minimum, holding the types of insurance at the levels specified in Schedule 9.	Met			
<b>34.4(a):</b> The Sponsor must not sub-contract any obligations under this Agreement without the written consent of the Minister. If written consent is provided by the Minister, the Sponsor will remain fully responsible for the performance of all obligations under this Agreement (and responsible and liable for any non-performance) and will be responsible for all acts, defaults and neglects of any sub-contractor.	Met			
<b>34.5(a):</b> The Sponsor may not assign or transfer any of its rights or obligations under this Agreement without the written consent of the Minister.	Met			

If any of the above have been recorded as 'Not Met' in the most recent quarter, please record the clause number, reason and remedy or mitigation for this below.