School	2013/14	Out years
He Puna Marama	1,850,411	1,817,780
ATC	1,581,537	1,568,433
Rise-up	381,720	280,942
Villa	992,438	908,249
Total	4,806,106	4,575,404
Surplus/deficit	1,040,192	(207,187)

Funding available: \$5,846,298 in 2013/14 and \$4,368,219 in out years

Applications suitable for development for future application rounds

- 25. Two applications were assessed as not ready to open in 2014, but showed promise in that they were innovative and targeted strongly to priority learners. These were applications from Ngatiwai Whangaruru Whenua Toopu Trust and Ora Charitable Trust.
- The Authorisation Board recommended that one of these applicants (Ngatiwai Whangaruru Whenua Toopu Trust) be considered for opening in 2014. However, the Ministry is of the view that this applicant requires more time than is available to do the work required to implement their proposal successfully.
- 27. Ngatiwai Whangaruru Whenua Toopu Trust: This proposal is to establish a year 9-13 school with a maximum roll of 128 at Whangaruru, Northland targeting Māori students. There was an appropriate focus on a distinctly Māori kaupapa that was well-explained, and that has potential to be effective in improving outcomes for priority learners. The applicant clearly knows the community well and has excellent links to existing organisations working within the local area.
- 28. There is, however, an issue that remains to be resolved in terms of support from the local iwi, which has written to the Ministry to say they have not been engaged with the proposed initiative. Although the Authorisation Board has indicated that this issue has been resolved, the iwi has to date not responded to Ministry requests to indicate whether their position has changed. The applicant also has a long way to go to arrange suitable facilities; finalise the academic curriculum; and find suitable teaching staff.
- 29. The key risks in the proposal were:

(C)

- a potential over-reliance on key personnel leading to inadequate oversight of the development of the academic curriculum in the establishment period
- a lack of financial management skills
- a failure to secure and adapt suitable premises in time, compromising the ability of the applicant to open in 2014.
- Ora Charitable Trust: This proposal is to establish a year 9-13 school with a maximum roll of 100 students at Paengaroa in the Bay of Plenty, targeting

Māori students. The proposal demonstrated strong community and iwi support and links to local industry. The necessary administrative and health and safety systems were rudimentary, and the proposed academic curriculum remained under-developed. The key risks were:

- the proposal did not provide students with the full range of academic curriculum options, especially at the senior secondary level
- the location of the proposed school was a disincentive to attendance by priority learners.

Applications that would need significant reworking to be successful

- 31. Two of the 11 applications were from existing schools Destiny Church and Ngā Kākano o te Kaihanga Kura. While these applications had some strengths, we do not consider that they would provide additional value for priority learners beyond what they are already offering. The gains being sought for priority learners by the establishment of PSKH will be more readily attained through new approaches not currently available within the schooling system.
- 32. The following applicants were not considered to be proposing suitable educational offerings to be viable PSKH options:
 - Manukau Christian Charitable Trust
 - Te Kohao
 - 180 Degrees Trust.





Next steps

- 41. When you have made decisions about your preferred applicants to proceed to contract negotiations to establish a PSKH in 2014, the Ministry will contact each of the shortlisted applicants (including C-Me Mentoring Trust Foundation and Pacific People's Advancement Trust) by telephone to advise them of the outcome of their applications.
- 42. This will be followed by a formal letter from the Ministry advising the same. Unsuccessful applicants will be offered the option of a full debrief by officials.
- 43. Those applicants selected to enter into contract negotiations will be contacted by the PSKH procurement manager and arrangements made for the negotiating process. Bell Gully is representing the Crown in the contract negotiation process.
- 44. A communications schedule is being prepared for announcements relating to the selection and contracting process. This will be finalised soon, and forwarded to you under separate cover.